



## course : Enterprise Risk Management

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|---------------------|------------|-------------------|------------------------|
| <b>City :</b>       | Doha       | <b>Hotel :</b>    | The Ritz-Carlton, Doha |
| <b>Start Date :</b> | 2025-11-23 | <b>End Date :</b> | 2025-11-27             |
| <b>Period :</b>     | 1 Week     | <b>Price :</b>    | 3950 \$                |

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## Course Overview

An enterprise-wide approach to risk management enables organizations to evaluate the potential impact of all types of risks on processes, activities, stakeholders, products, and services. By doing so, businesses can achieve objectives more effectively and seize new opportunities.

Enterprise Risk Management (ERM) is crucial for organizational success and sustainability. Failure to identify and manage risks can leave a business unprepared to face potential threats, negatively impacting performance and long-term viability.

This course provides participants with the fundamental principles of risk management using an integrated approach, equipping them with the knowledge and skills to systematically manage risks across all organizational areas to maximize opportunities and minimize threats.

## Course Objectives

**By attending this Enterprise Risk Management training course, participants will be able to:**

- Understand the importance and role of ERM within organizations.
- Master the key concepts, approaches, standards, methods, and techniques for effective ERM implementation.
- Develop leadership skills to communicate risk findings across all levels and stakeholders.
- Determine your organization's risk appetite and tolerance.
- Assess, report, and monitor risks effectively.
- Identify, analyze, and manage business risks systematically.
- Understand the relationship between ERM, crisis management, business continuity, and organizational resilience.
- Apply ERM knowledge practically to benefit both participants and their organizations immediately.
- Develop and implement a comprehensive risk management strategy.
- Design and execute mitigations and contingency plans.

## Target Audience

**Enterprise Risk Management training course, is ideal for :**

- Risk Managers
- Managers and Directors responsible for the risk management function or process.
- Senior Internal Auditors and Audit Managers, other. assurance professionals such as those in Compliance and QA functions who are being asked to review the risk. process.
- Finance Managers and insurance professionals who need knowledge of the wider approach to risk management.

## Methodology

Interactive Presentations: Covering core ERM principles and frameworks.

Case Studies & Real-Life Examples: Understanding risk management applications.

Group Exercises & Workshops: Assessing risks and developing mitigation strategies.

Practical Simulations: Apply ERM tools and techniques in realistic scenarios.

Discussions & Reflection: Share experiences and lessons learned.

Continuous Feedback & Coaching: Reinforce knowledge and improve practical skills.

## Course Outline

### Day 1: Principles of Risk and ERM

- Objectives, governance, key concepts, and definitions.
- Mapping and assessing current governance arrangements.
- Commitment: setting objectives for ERM implementation.
- Identifying internal and external stakeholders.
- Importance of culture, communication, and behavior in ERM.
- Overview of the global post-pandemic business environment.

### Day 2: ERM Framework and ISO 31000

- ERM responsibilities: roles, accountabilities, and team structure.
- ERM process and performance measures.
- Comparing current ERM to ISO 31000:2009 principles.
- Aligning ERM policy with organizational goals.
- Determining risk attitude: pursue, retain, or avoid.
- Risk identification, assessment, analysis, and evaluation.

### Day 3: Implementing Effective ERM

- Resources and methodologies for ERM implementation.
- Integrating ERM into significant decision-making.
- Identifying barriers: risk culture and organizational challenges.
- Risk reporting: tools, limitations, quantitative vs. qualitative methods.
- Aligning risk reporting with strategic management activities.

### Day 4: Monitoring, Review, and Continuous Improvement

- Key Risk Indicators (KRIs).
- Continuous improvement and team-based risk workshops.
- Centralized risk registers and inventory of controls (“Five Ws”).
- Interpreting feedback and lessons learned for ongoing improvement.

### Day 5: Business Continuity Management Systems (BCMS)

- Fundamental principles of BCMS.
- Implementation in accordance with ISO 22301 & ISO 27031.
- Business Impact Analysis (BIA) and risk assessment integration.
- Aligning BCMS with ERM compliance and supply chain strategies.
- Developing business cases and project plans for BCMS.
- Incident and emergency response management, including mutual aid.